

Board of Directors (in Public)
Item 6.1.4

Subject: CMAST Leadership Board CiC Key Issues Report
Date of Meeting: 26th April 2023
Presented by: Jane Tomkinson, Chief Executive Officer
Meeting Held: 31st March 2023
Attended by: Jane Tomkinson, Chief Executive Officer

This report sets out the key assurances, risks and actions from the recent CMAST Leadership Board Committee in Common (CiC) meeting. Areas for escalation to the Board of Directors are included below as required.

1. Summary

The Leadership Board met on 31 March, moving its meeting cycle forward, owing to Easter Bank holidays. A number of key system issues were discussed this month:

The Board started its meeting by receiving a verbal update on the areas discussed at the ICB meeting which had taken place the day before. Both the ICB and the Leadership Board received an update on the financial position within the ICS based upon the current status of the cumulative draft plans. The projected gap had been closed significantly, to in the region of £200m, but this position was recognised as contingent upon the challenging delivery of a number of significant cost improvement programmes by all providers during the financial year ahead. More focussed work is required to continue to reduce any deficit contained within the plan alongside the combined focus of system Boards. The national focus on projected ICB deficits was recognised as intense.

An update on the progress made in respect of clearing patients waiting over 78 weeks for treatment was received. The Board acknowledged the significant progress made in reducing the numbers waiting. 558 patients were treated between 20th and 29th of March with the progress made over the preceding 29 weeks meaning 39,576 less patients are waiting in this cohort. At the time of the meeting, it was not possible to say whether the target of having no patients waiting above this threshold would be met but the impact of industrial action across the NHS was also recognised.

The Boards received updates on the shaping of its critical work on Efficiency at Scale and recognised that the identification of a Programme Director was critical to the required and expected delivery from this programme. The Board also received an update on the work of its Directors of Strategy and Medical Director Networks and a number of joint initiatives that they had cultivated. This work and associated collaboration was commended.

The Board considered and were asked to provide feedback on a draft CMAST Annual Plan. This plan had been developed in response to a request from the ICB for the delivery of CMAST to be described and quantified alongside the development of the system's Plan but also the ICB Joint Forward Plan, which is required to be developed and discussed with NHSE from 31 March through to the end of June. The CMAST plan sets out the principles, objectives and structure of CMAST, reflecting on its delivery to this point and proposes a number of delivery and development commitments for the years 2023/4.

CMAST Leadership Board next meets at the start of May. Chairs are due to be invited to June's meeting.

2. Recommendations

The Board of Directors is asked to note the update.